

# The National Construction Clients' Group Conference Queenstown 2021



**Construction  
Clients' Group**  
CONSTRUCTING EXCELLENCE

SMART INVESTMENT – COLLABORATIVE THINKING – INNOVATIVE DELIVERY

The Construction Clients' Group, in Partnership with Queenstown Lakes District Council, bring you [The National Construction Clients' Group Conference 2021](#)  
Heritage Queenstown | 91 Fernhill Road

## The Construction Clients' Group Conference 2021

Queenstown

6<sup>th</sup> & 7<sup>th</sup> May 2021



The Client Construction Group are delighted to invite our members and co-professionals to join our inaugural national conference. As our industry and nation look back at the recovery from COVID-19, and look forward to re-invigorating our long term objectives, our selection of speakers will talk to the challenges and significant opportunities that we face. With representatives from key Government organisations, Local Authority and our wider industry you will have an opportunity to share their vision for the future; and to contribute your own insights through formal and informal networking.

To learn more about our excellent speakers and fantastic venue click:

[Construction Clients' Group Conference - Constructing Excellence](#) or read on.....

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**Mayor Jim Boulton**

***Queenstown Lakes District Council***



A well-known member of the New Zealand business community and current Mayor of the Queenstown Lakes District, Jim Boulton has extensive experience in fields including aviation, tourism, financial services, property, automotive, publishing and hospitality. Jim is a former Director and Deputy Chairman of Tourism New Zealand and has led several substantial public and private companies. He was made a Fellow of the New Zealand Institute of Management in 2012 and an Officer of the New Zealand Order of Merit in 2014 (for services to Tourism and Community). Jim is also the immediate past National Chairman of the Child Cancer Foundation and has chaired several charities, council-sponsored working parties and community groups.

**Richard Ward**

***Programme Lead, Three Waters Reform Programme, Department of Internal Affairs***



Richard is currently the Programme Lead for the Three Waters Reform Programme being run out of the Local Government Branch within the Department of Internal Affairs (DIA). Richard has been working for DIA for the last three years as a Partnerships Director leading work on infrastructure funding and financing, regional development and high growth councils. Prior to DIA, Richard spent several years in the National Infrastructure Unit in the NZ Treasury, including leading the development of the 2015 New Zealand Infrastructure Plan and establishing the Treasury's Auckland Coordinator role.

He has also led policy and operational policy teams at the Ministries of Justice and Education and initially started his working career in insurance.

**Richard Briggs**

***Chief Executive, Hamilton City Council***



Richard Briggs is the Chief Executive of Hamilton City Council, the local authority for New Zealand's largest inland city and one of the fastest growing cities in New Zealand.

Richard is responsible for leading the organisation of more than 1200 staff in the delivery of its strategic direction and operations of Council.

Hamilton's economy is growing faster than the national economy, and with this growth, the city is confronted with several challenges – including how to develop a city that balances infrastructure and amenity needs and its financial constraints. Richard is an experienced Chief Executive with a passion for delivering transformational strategic outcomes by building and delivering a high-performance organisation.

He is a disruptive leader who sets clear and ambitious goals that challenge the status quo and leverage innovative, and sometimes challenging, approaches. He is skilled in all aspects of leadership with a track record in influencing leaders, and their organisations, to significantly improve performance and deliver on their ultimate purpose - in this case improving the wellbeing of Hamiltonians. Richard recently served as an Independent Appointed Board Member of Surf Lifesaving New Zealand.

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**Andrea Morton**



***Director of Procurement and Supplier Management, Procurement, Commercial Group, Kāinga Ora – Homes and Communities***

Andrea is an experienced commercial manager, people leader and influencer who views challenges as opportunities and is always interested in learning more about what matters most to organisations, stakeholders, staff and customers. Andrea has had a range of roles in a variety of sectors including sales, supplier management, procurement and commercial management in information technology, international logistics, property, outsourced services, facilities management and construction. In her current role as she leads the procurement function of Kāinga Ora – Homes and Communities, the New Zealand government agency responsible for public housing and large scale urban regeneration. Andrea has agency-wide responsibility for procurement and supplier management across all categories ranging from construction, remediation and property maintenance, to information technology, learning & development, and everything in between.

Professionally Andrea is a member of a number of New Zealand forums whose purpose is to promote Procurement and move the profession forward – something she is passionate about having spent the last 20+ years in the profession.

**Mike Theelen**



***Chief Executive, Queenstown Lakes District Council***

Mike has been Chief Executive of the Queenstown Lakes District Council since January 2016, dealing with the unique challenges of managing growth and development in a highly scenic environment. Mike enjoys the complexity and challenge of local government; over his long career he has been GM Strategy & Planning for Christchurch City Council and had stints in both Hamilton City and Hastings District Councils.

Mike's background is in Town Planning and has a Bachelor of Town Planning from Auckland University and a Diploma in Social Science from Massey University. Mike has been involved in the planning, policy and strategy function of Crown and local government in New Zealand over the last 30 years. He has also worked a secondment to the World Bank in India on strategic plans for Indian local government and undertook a number of study initiatives through the NZ Business Excellence Foundation. As part of the Councils Executive Leadership Team after the Christchurch earthquake, Mike led much of the strategic engagement with the Crown and its various agencies appointed to assist the rebuild of the city.

**Phil Nevell**



***Procurement Partner Construction & Asset Management Kāinga Ora – Homes and Communities***

Phil is a commercial procurement professional who specialises in the development of tools to enable smooth supplier engagement and optimised outcomes. Experience in private finance and manufacturing and public sector entities such as Canterbury Earthquake Recovery Authority, Tamaki Regeneration and now Kāinga Ora.

In his current role, as the Procurement Partner for construction and asset management, Phil looks for outcomes beyond the built environment, to achieve economic, cultural, environmental and sustainability outcomes embedded within the contracts and processes of standard procurement.

Kāinga Ora Homes and Communities - Vision Statement: Building better, brighter homes, communities and lives.

*Presentation: New outcome expectations of procurement and new approaches to achieving those outcomes.*

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**Cameron Law**



## ***Delivery Lead for Improvement, NZ Upgrade Programme - Waka Kotahi NZTA***

Cameron is the Delivery Improvement Lead for the NZ Upgrade Programme within Waka Kotahi (the NZ Transport Agency). In that role he is looking at how the Agency can deliver its project in ways that are more efficient, safe, sustainable and have better social, community and Māori outcomes. The Agency hopes to roll out initiatives this year and Cameron will talk to that programme and the process being used to develop initiatives.

Cameron's background is as a resource management lawyer. His most recent roles were as Consenting and Urban Regeneration Lead for Waka Kotahi's Auckland light rail pitch, a partner in the Environment team at Russell McVeagh, and an in-house lawyer at the Transport Agency where he spent over five years at the forefront of major transport planning projects.

**Amanda Warren**



## ***Director, Constructing Excellence NZ Ltd***

Amanda is New Zealand's leading expert in Last Planner, Lean Design & Construction and has played a key role in introducing and establishing Lean principles and tools, in particular, Last Planner across the New Zealand construction industry.

Amanda is a past, (founding) Industry Chair of LCI NZ, (Lean Construction NZ). She teaches Lean Construction regularly to the industry. As Project Coach, Amanda has assisted many 'project rescues' for projects in distress as well as helping project teams to realise better value and efficiencies through innovation and empowerment of Lean tools and principles.

Some examples of projects that have successfully used Lean Construction tools to drive out waste and improve efficiencies are Water view, M2PP, Hunua 4, Sky City, NZTA's Waterview tunnel, Tunnel and Kiwirail Electrification. Recent work includes Auckland Airport and Watercare's Central Interceptor. Currently she is delivering Last Planner upgrades for CRL's Link Alliance Eden Station and TBM teams and for multi Stakeholder projects for Piritahi.

**Peter Hansby**



## ***Wakatipu Transport Programme Alliance, Programme Board Member***

Peter is the General Manager of Property and Infrastructure for Queenstown Lakes District Council. With over 30 years of industry experience, he has held a broad range senior management roles in engineering as a client, contractor and in consultancy services.

Pete is the project sponsor for many cornerstone projects in the district including Masterplans for the Queenstown Town Centre, Frankton and the Wanaka Town Centre. He is board chair of the Way to Go Group, a partnership between QLDC, Waka Kotahi NZ Transport Agency and Otago Regional Council to plan a safe and affordable transport network.

He's also a board member for the recently announced Wakatipu Transport Programme Alliance. Pete is passionate about emergency management, holding key roles in emergency response teams for the 1999 Queenstown Floods, 2010 and 2011 Canterbury Earthquakes and more recently as one of the controllers for the local response to the COVID-19 pandemic.

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**Edward Husband**

***Wakatipu Transport Programme Alliance, Programme Director***



Edward Husband is the Alliance Programme Manager for the recently appointed Queenstown Alliance. Ed brings a wealth of contracting and project delivery experience, with a constant focus on Alliance Principles and the Alliance Charter; having previously been employed in the Christchurch Northern Corridor project which at its peak employed 350 staff on site, making it the largest new road project in the South Island in 40 years.

He will talk to some of the opportunities and challenges of delivering large scale infrastructure projects, and the benefits that a well-functioning and collaborative Alliance can bring to complex project delivery.

**Brett Murray**

***CEO, SiteSafe***



Brett's background in health and safety includes several senior roles with WorkSafe, MBIE and the Department of Labour. Most recently, as General Manager Operations at WorkSafe, he was responsible for WorkSafe's inspectorate and technical support functions.

While Central Region Manager at the Department of Labour, he headed the investigation into the Pike River disaster and as GM High Hazards and Specialist Services with MBIE, later went on to establish the High Hazard Unit, which provides specialist oversight of New Zealand's petroleum, extractives and major hazard facilities sectors.

**Andy Cochrane**

***Director, Beacons – Construction Accord***



Andy Cochrane leads the Beacon Projects workstream for the Construction Accord, identifying and promoting exemplar construction projects across the New Zealand construction sector. He is also leading a number of initiatives to improve the delivery of government construction projects and procurement practices.

He has been with the Ministry of Business, Innovation and Employment for 4 years, where he has led the strategy, digital and data functions for New Zealand Government Procurement and Property, the lead agency for government procurement.

Andy spent a year as a New Zealand representative at the OECD in 2018, delivering in-country projects and benchmarking international best practice in government procurement and integrity/anti-corruption. Originally from the UK, his background is in law, consulting and commercial management.

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**Paul Haggath**

***Managing Director, Team Projects***



Paul is a highly motivated Project Manager with a proven record in delivering major infrastructure and building projects, effective management and leadership of teams, training, and personnel management. Paul particularly enjoys sharing knowledge and experience. He is a firm believer that the strength of a team lies in its diversity, and its ability to harness the skills and specialisms of each team member.

Paul is passionate about balancing projects, optimising the outcomes of projects while minimising their environmental impact. Paul's "nett positive" attitude aims to leave every project environment in a better position than where it started.

**Gareth Noble**

***Construction Clients' Group Queenstown Lead***



Gareth is the Construction Client Group's Queenstown Lead and Queenstown Lakes District Council's Programme Director, where he heads up their Project Management Office. Gareth has over 20 years' experience in delivering significant programmes. He has worked in local and regional Government and as a consultant in Australia, New Zealand and the UK.

Prior to joining QLDC he was managing delivery teams for Origin Energy as part of its upstream field development responsibilities for its joint venture, Australia Pacific LNG. Gareth is passionate about delivering positive change, improving processes, systems and people capability in order to deliver better outcomes.

He is 'lean' trained, an ASQ certified 6 Sigma Green belt and holds MSc and MBA qualifications. Gareth is also a Certified Specialist of Wine and enjoys drinking and talking about Central Otago Pinot.

**Ulrich Glasner**

***Chief Engineer, Property & Infrastructure, Queenstown Lakes District Council***



Ulrich born and bred in Germany graduated in Civil Engineering in 1987.

In the following 30 plus years, he contributed and gathered his experience in a wide variety of engineering fields i.e.: road works, asset management, contract management, procurement, strategic planning and risk management.

He and his wife moved to New Zealand in 2006 and added a Kiwi to the family in 2009 with the birth of their son.

Since 2006, Ulrich's focus was mainly on asset management of stormwater, wastewater and water supply. At first with Duffill Watts & King then from 2008 with Western Bay of Plenty District Council as Utilities Asset Manager. Since July 2013 with Queenstown Lakes District Council as Chief Engineer Ulrich is responsible for transportation, 3 waters and solid waste.

Ulrich is a Chartered Professional Engineer, Board member of the New Zealand Utilities Advisory Group (NZUAG) and member of a number of New Zealand institutions.

Environment and sustainability are matters of high priority to him.

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## DAY ZERO: Wednesday 5 May 2021

18:00-19:30

Meet and Greet Happy Hour - **MacKenzies Bar, The Heritage**

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20% off of house drinks (Beer & Wine) for those staying at the Heritage for the Conference

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## DAY ONE: Thursday 6 May 2021

8:00	Arrival, Registration, Tea and Coffee
9:00	<b>Welcome and Opening of Event</b> Paul Haggath, CCG South Island Facilitator
9:10	<b>Key Note Speaker:</b> <b>'Delivering for our Future – Innovation, Investment and Collaboration'</b> Mayor Jim Boulton, Queenstown Lakes District Council
9:45	<b>NZ Upgrade Programme</b> Cameron Law, Delivery Lead, NZ Upgrade Programme, Waka Kotahi NZTA
10:15	<b>Transforming the Industry through Collaboration</b> Andy Cochrane, Director, Beacons-Construction Accord
10:35	Morning Tea
11:05	<b>Innovation in Procurement and Delivery</b> Andrea Morton, Director, Strategic Sourcing and Supplier Management, Kāinga Ora Phil Nevell, Commercial Director, Kāinga Ora
11:45	<b>What's the Code for...? National Code of Practice for Utility Operators' Access to Transport Corridors</b> Ulrich Glasner, Chief Engineer, Property & Infrastructure, QLDC
12:00	Lunch
13:00	<b>Materials Recovery and Waste Minimisation - QLDC</b>
13:10	<b>Workshop: Introduction to Lean Principles for Building and Infrastructure</b> Amanda Warren, Director Constructing Excellence
14:25	Afternoon Tea
14:40	<b>Workshop: The Last Planner System™</b> Amanda Warren, Director Constructing Excellence
16:25	<b>Close of Day One</b> Paul Haggath, CCG South Island Facilitator
18:30	<b>Pre-Dinner Drinks (Sponsored by SiteSafe) and Networking</b>
19:00	<b>Three Course Dinner with Mayor Jim Boulton, Heritage Queenstown</b>

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## DAY TWO: Friday 7 May 2021

8:00	Arrival, Tea and Coffee
9:00	<b>Welcome</b> Paul Haggath, CCG South Island Facilitator
9:05	<b>Key Note Speaker:</b> <b>The Three Waters Reform Programme - Next Steps</b> Richard Ward, Programme Lead, Three Waters Reform Programme, Dept. of Internal Affairs
9:30	<b>Whakatipu Transport Programme Alliance</b> Peter Hansby, Programme Board Member Edward Husband, Programme Director
10:00	<b>The 'Powerhouse Cities'</b> Richard Briggs, Chief Executive, Hamilton City Council Mike Theelen, Chief Executive, Queenstown Lakes District Council
10:45	Morning Tea
11:05	<b>Developing New Zealand's 'Future Proof' Safety Culture</b> Brett Murray, CEO SiteSafe
11:45	<b>Workshop: 'Mates' – What is Mates? It is the Construction Suicide Initiative</b> Mates in construction <a href="https://mates.net.nz/mates-on-site/">https://mates.net.nz/mates-on-site/</a>
12:50	<b>Official Close of Day Two and Conference</b> Gareth Noble, CCG Queenstown Lead
13:00	Lunch
14:00 to 17:00	<b>Option 1: Site Visit</b> Queenstown town centre infrastructure projects. QLDC and Wakatipu Transport Programme Alliance Projects
14:00 to 17:00	<b>Option 2: Workshop</b> Wellness and 'The Happiness Project'

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## Registration and Booking

Register now for The Construction Clients' Group Conference 2021 in Queenstown  
(6<sup>th</sup> & 7<sup>th</sup> May 2021)

	Standard Price
CCG / WINs Members	\$350
Non-Members	\$550

*\*Prices are in NZD and exclude GST*

### Online Payments

On-line payment details (credit card or on-line bank transfer) will be provided with Registration Acknowledgement.

### Conference Dinner:

Delegate tickets include a three course conference dinner with **Mayor Jim Boulton** on Thursday 6<sup>th</sup> May 2021. Any partner tickets for the dinner are available at \$80 + GST per person.

### Heritage Room Rates:

Conference room rates at the Heritage Queenstown start from \$165, and may be utilised by guests wishing to extend their stay for a maximum of 5 days (subject to room availability). Promotion Code **NCCGC2021** is valid for online for bookings made between 5<sup>th</sup> to 10 May 2021 inclusive.

### Conference Registration:

Please follow the link: <https://www.constructing.co.nz/Construction-Clients-Group-Conference> to register.

### Exclusive Partner Offers:

Exclusive Partner offers in and around Queenstown are available. Details and promo codes at the back of the brochure for:

- Shotover Canyon Swing
- Cafés & Bars Queenstown:
  - Minus 5° Ice Bar
  - Margo's **THE HOTTEST MEXICAN RESTAURANT & BAR IN QUEENSTOWN**

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Our conference is proudly supported by

Queenstown Lakes District Council, SiteSafe, Construction Accord  
and Fulton Hogan



## Partners



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## Conference Venue and Accommodation



**Heritage Hotel:** 91 Fernhill Road, Queenstown

### Accommodation:

Book directly through the Hotel to access the **Constructing in Excellence** special conference rates.

Click on the **below link**:

1. <http://www.heritagehotels.co.nz>
2. Enter the **Promo Code NCCGC2021** and select **Heritage Queenstown**
3. Enter dates (**Check-in and Check-out**)
4. Click **Flexible Dates**
5. Click **Search**
6. You will see the screen below

The screenshot shows the Heritage Queenstown booking interface. At the top, there's a header with the hotel name and contact information: 91 Fernhill Road, Queenstown, T: 6434501500, E: reszqn@heritagehotels.co.nz, Website | View Map. Below this is a search bar with fields for Property (Heritage Queenstown), Check in (17-02-2021), Check out (20-02-2021), Flexible Dates (checked), Promo code (NCCGC21), and Currency (NZD). A SEARCH button is present. Below the search bar is a calendar view for February 2021, showing dates from 17th to 26th. The 17th, 18th, 19th, 20th, 21st, 22nd, 23rd, 24th, and 25th are all priced at \$239. The 26th is marked as 'NA'. A 'BOOK NOW' button is visible on the right. Below the calendar, there's a section for 'Deluxe Room ...' with a 'More Info' link and an information icon.

1. Click **More Info** to see further details of each room type available
2. Click **Book Now** once you have decided on the room type

Promotion Code **NCCGC2021** is valid for online bookings made between 5<sup>th</sup> to 10<sup>th</sup> May 2021 inclusive.

If you would like to check availability and/or book outside the dates mentioned above with the Special Conference Rate, please do not hesitate to contact *Heritage Queenstown – Conference Reservations* on 03 450 1512 or [conf.resqt@heritagehotels.co.nz](mailto:conf.resqt@heritagehotels.co.nz).

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## Conference Venue and Accommodation



### Breakfast:

A full buffet breakfast is available daily from 6am until 10am in MacKenzies Restaurant for \$20.00 per person per day.

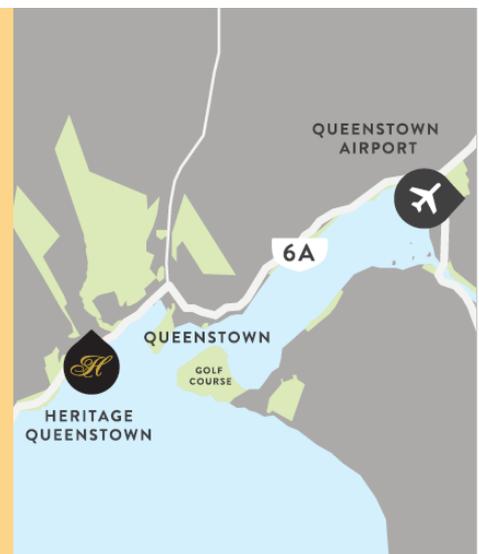
### Wi-Fi:

Internet access is available in all accommodation rooms, hotel lobby and Mackenzies bar/restaurant along with a business centre.

### GETTING HERE

Heritage Queenstown is to the west of Queenstown's CBD at Fernhill, just a scenic 10 minute walk to town or 3 minute drive. It's 20 minutes from Queenstown Airport during the day. We are able to arrange pick-ups and drop-offs to the airport with our preferred taxis, airport transfer or coaches suppliers.

The Hotel's entrance and reception is accessible from 91 Fernhill Road with parking available on-site.



Learn more about [T.H.E. Heritage Experience \(T.H.E.\)](#)

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## Exclusive Partner Offers

### Shotover Canyon Swing

If someone told you to go jump off a cliff, would you do it?

How about if we did?

Trust us, you won't regret it – for freefall without equal, this'll be the heart-pounding highlight of your life.

#### Conference Offer:

Solo - \$150pp including photos video - save \$179

Tandem - \$280 (\$140pp) including photos & video - save \$258



**Book Online** at [www.canyonswing.co.nz](http://www.canyonswing.co.nz) and use promo code **IBUILDSTUFF** – Offer available until **end of May 2021**.



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## Exclusive Partner Offers



### THE CONSTRUCTION CLIENT'S GROUP OFFER

Complimentary Cocktail or Wine Pairing when you  
Order a 'Trust EL JEFE' 5 Course Menu.  
Mention 'CCG2021' when booking online

### PRICE

\$69 PP

### BOOK NOW

<https://www.margos.co.nz/>

To celebrate the launch of our cocktail pairing that accompanies the 5-course 'Trust El Jefe' menu, book your table in April or May 2021, mention this offer and receive the cocktail pairing complimentary. This offer is valid for all The Construction Clients Group Conference Members and their guests. 2 persons minimum, maximum 40 guests. RRP \$99 inclusive of 3 cocktails. Wine pairing and non-alcoholic options also available.



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**RHINO'S SKI SHACK**  
QUEENSTOWN NZ

**minus5**  
**ICE BAR**

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BLACKWOOD

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## Exclusive Partner Offers

**minus5°  
ICE BAR**

**\$25 ENTRY  
+ COCKTAIL**  
IN APRIL + MAY  
FOR CCG  
CONFERENCE  
MEMBERS  
(RRP \$35)

**QUEENSTOWN'S  
ANTARCTIC EXPERIENCE**

BOOK ONLINE NOW USING PROMO CODE 'CCG2021'  
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<https://www.minus5icebar.com/>

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